

VOLVO

VOLVO CONSTRUCTION EQUIPMENT

COMPANY PRESENTATION 2026



Driving prosperity worldwide as part of the Volvo Group

Volvo CE is part of Volvo Group, a multinational leader in transport and infrastructure solutions.

We deliver innovative construction solutions that drive our customers' success today, while constantly transforming in collaboration with our partners to meet society's needs of tomorrow.





Building tomorrow

We are driven by our purpose to build the world we want to live in.

The choices we make today will shape the world of tomorrow, and through innovation and collaboration with partners, we are determined to create a cleaner, safer and more connected world.



1832

We have been at the forefront of technological innovation since 1832. At the heart of Volvo CE lies a commitment to continuously strive to find new, sustainable ways of working, by leading a transformation that combines better business outcomes with a better tomorrow for people and the environment.

2026



We believe in the power of people

- People are at the heart of our industry.
- By bringing together diverse perspectives and expertise, we drive meaningful change across the value chain.



Building strong societies worldwide
through people and technology

180

markets

12

production
facilities

13,000

employees

10

R&D facilities

4,200

supply partners

289

dealers

■ PRODUCTION FACILITY

■ PRODUCTION OF ELECTRIC MACHINES/COMPONENTS

■ RESEARCH & DEVELOPMENT

UNITED STATES
SHIPPENSBURG



BRAZIL
PEDERNEIRAS



FRANCE
BELLEY



GERMANY
KONZ



UNITED KINGDOM
MOTHERWELL



SWEDEN
ESKILSTUNA (HQ)



SWEDEN
ARVIKA



SWEDEN
HALLSBERG



SWEDEN
BRAÅS



KOREA
CHANGWON



CHINA
SHANGHAI



CHINA
JINAN

INDIA
BANGALORE



POLAND,
WROCLAW



The world is changing



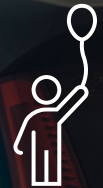
Geopolitical challenges



New technologies



Rapid urbanization



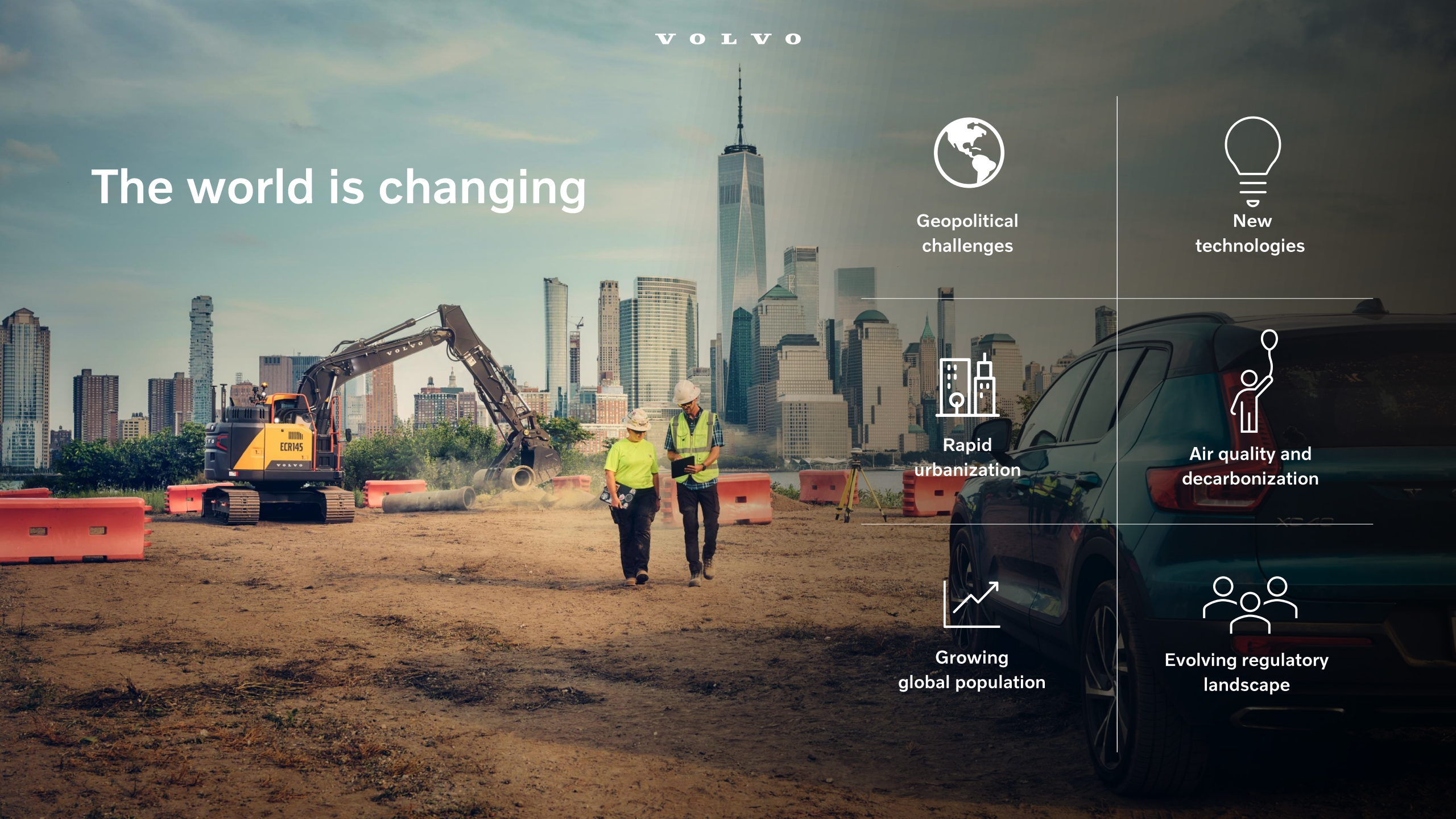
Air quality and decarbonization



Growing global population



Evolving regulatory landscape



V O L V O

To meet these challenges our
long-term vision is to become

100%

Safe
Fossil-free
More productive



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Volvo Group is set
to reach net-zero value
chain emissions by 2040



Customer value at work

The future of construction is smarter, more sustainable and more connected

Our extensive range of services and solutions are adding power and performance in a data-driven world – with limitless opportunities

- Designed to maximize uptime and productivity, our solutions boost customers' business with enhanced safety, increased energy efficiency, and lowered costs



164
machine models

1,000,000+
possible configurations

Serving customers in a broad range of segments

PRODUCERS



Mining



Quarry & Aggregates



Forestry



Agriculture

PROCESSING



Recycling



Industrial material handling

CONSTRUCTION



Building



Road



Heavy infrastructure




Utilities



Demolition



Energy infrastructure

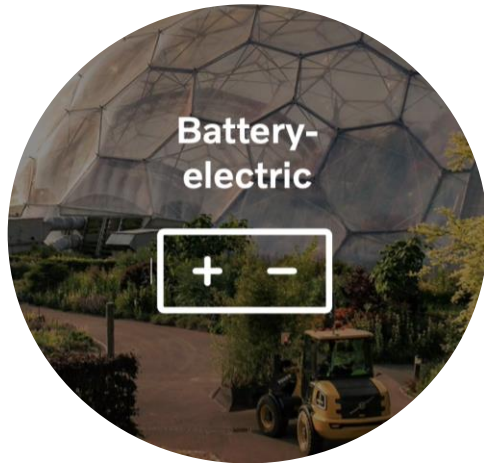


Together towards

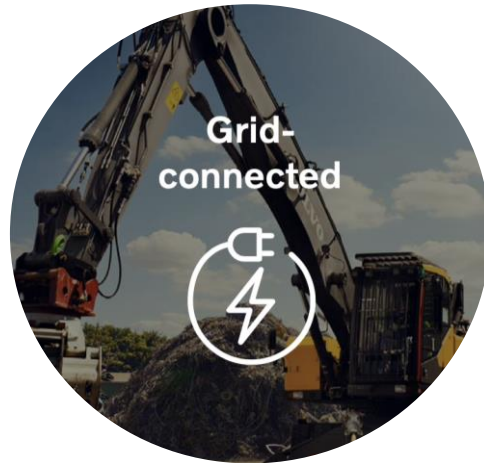
ZERO

in the construction industry

To make our industry fossil-free we must explore multiple technologies



Powering clean, quiet and efficient job sites



Providing continuous power for high-efficiency operations



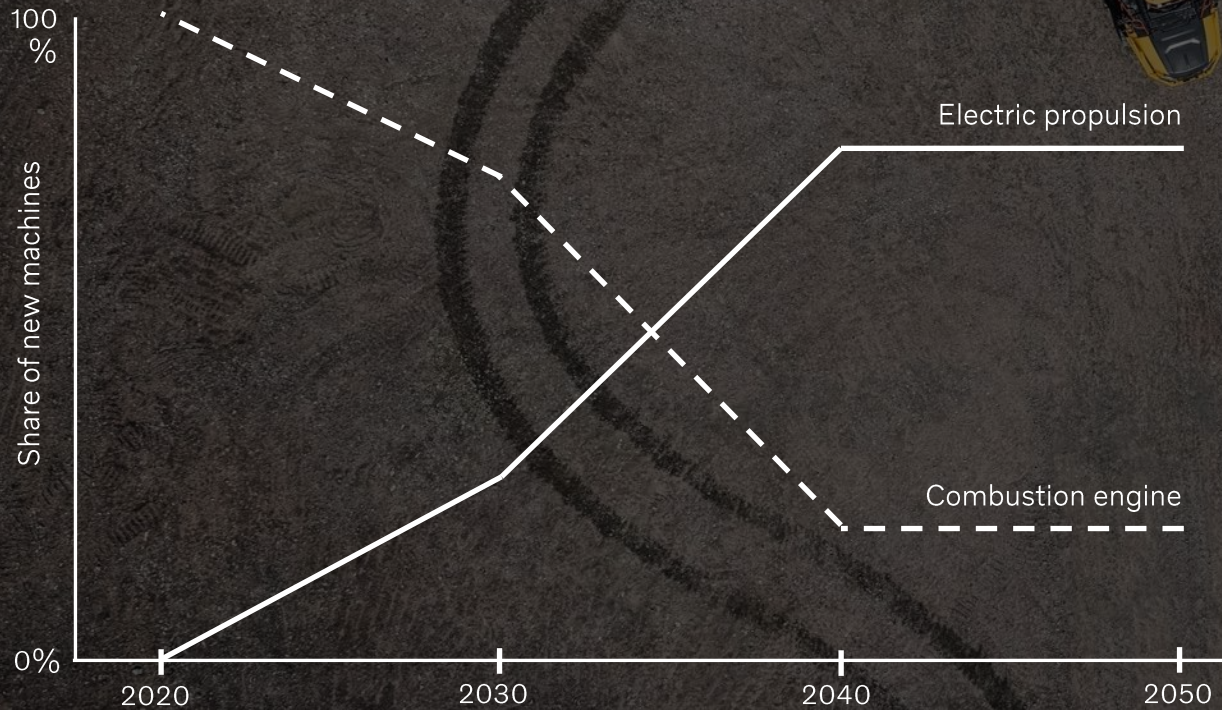
Making the combustion engine part of a net-zero emissions future



Exploring the potential in heavy-duty applications

For greater efficiency across all solutions, our machines utilize **motion energy recuperation**. We also strive to improve our customers' efficiency with our **holistic site solutions**.

Accelerating the transformation with a multi-technology approach



SUSTAINABLE POWER SUPPLY



Battery electric



Grid-connected electric



Hydrogen fuel cell



Renewable fuels

MOTION SYSTEM EFFICIENCY



Hydraulic efficiency



Powertrain efficiency



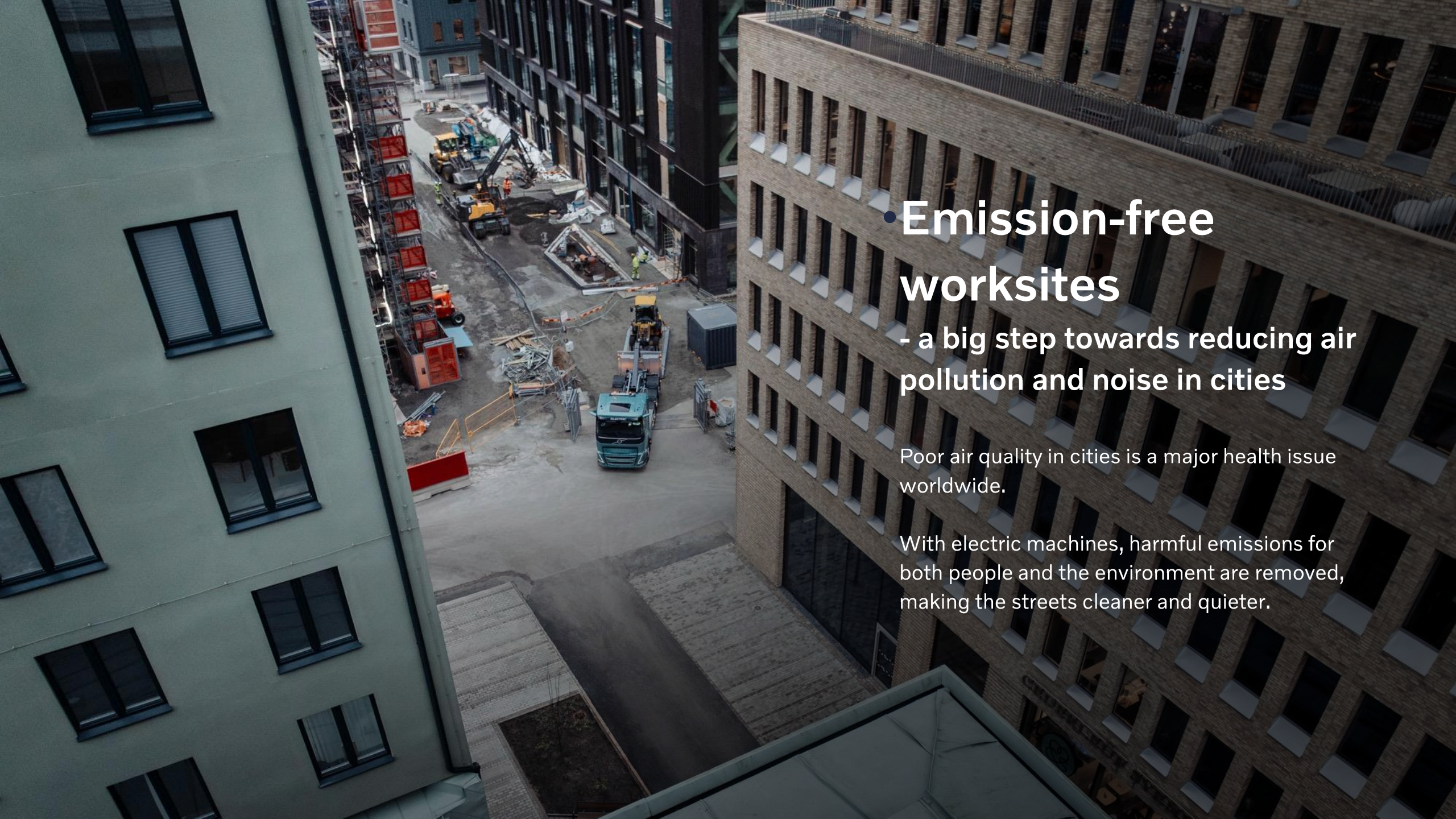
Auxillary efficiency



Services and solutions

Broad and growing electric range





- **Emission-free worksites**

- a big step towards reducing air pollution and noise in cities

Poor air quality in cities is a major health issue worldwide.

With electric machines, harmful emissions for both people and the environment are removed, making the streets cleaner and quieter.

Charging construction equipment made easy





On-site charging

- ⇒ One Volvo solution to charge all equipment and vehicles
- ⇒ A stable grid wherever the operation is located
- ⇒ Optimizes energy costs while minimizes carbon footprint



Collaborative approach to move ahead

We cannot work in silos – every part of the value chain must come together to drive meaningful change. Collaboration is key to tackling today's opportunities and challenges, combining technology with innovative thinking and different perspectives.

Together, we can create value faster and better.



Partnerships



Co-creation and acceleration

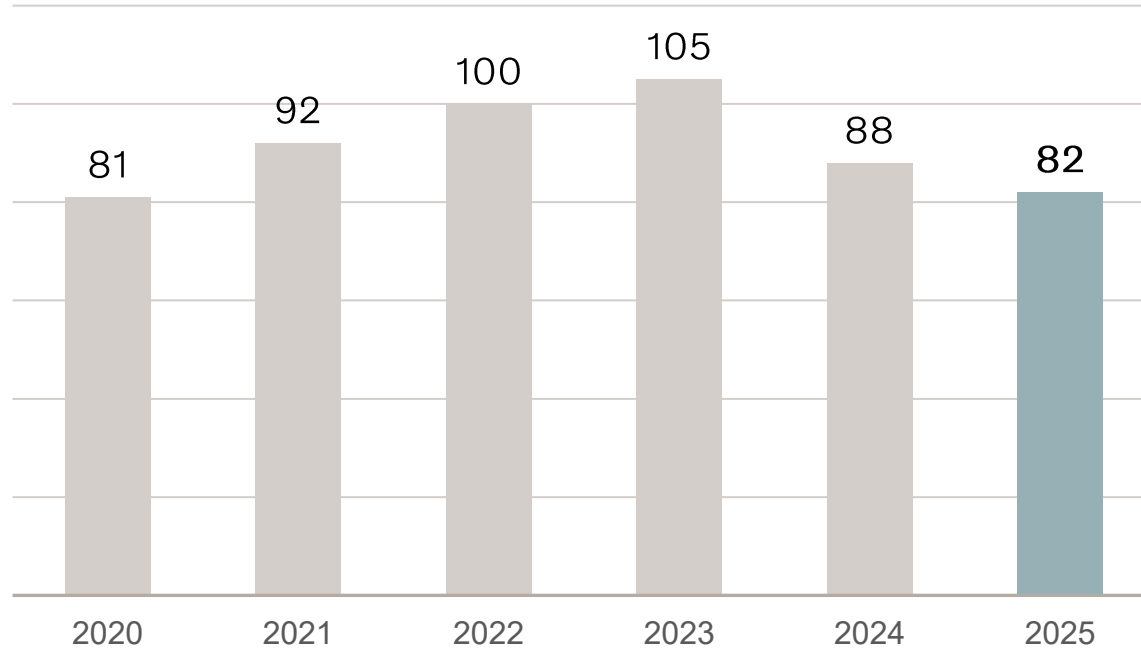
A close-up, low-angle shot of a large, heavy-duty tire tread on a yellow excavator. The tire tread is dark and features a prominent, repeating pattern of large, irregular, block-like shapes. The excavator's yellow metal arm is visible in the upper right, with some technical markings like "D400-7400" and "ER GJ3 000-12" partially visible. The background shows a blurred view of soil and another tire tread, suggesting a construction or mining site. The overall lighting is warm and focused on the tire tread.

Finance & Organization

Net sales & adjusted operating margin

Volvo CE's financial performance 2020–2025

Net sales (BSEK)



2025: 13,3%

2024: 14,4%

2023: 16,2%

2022: 13,2%

2021: 13,3%

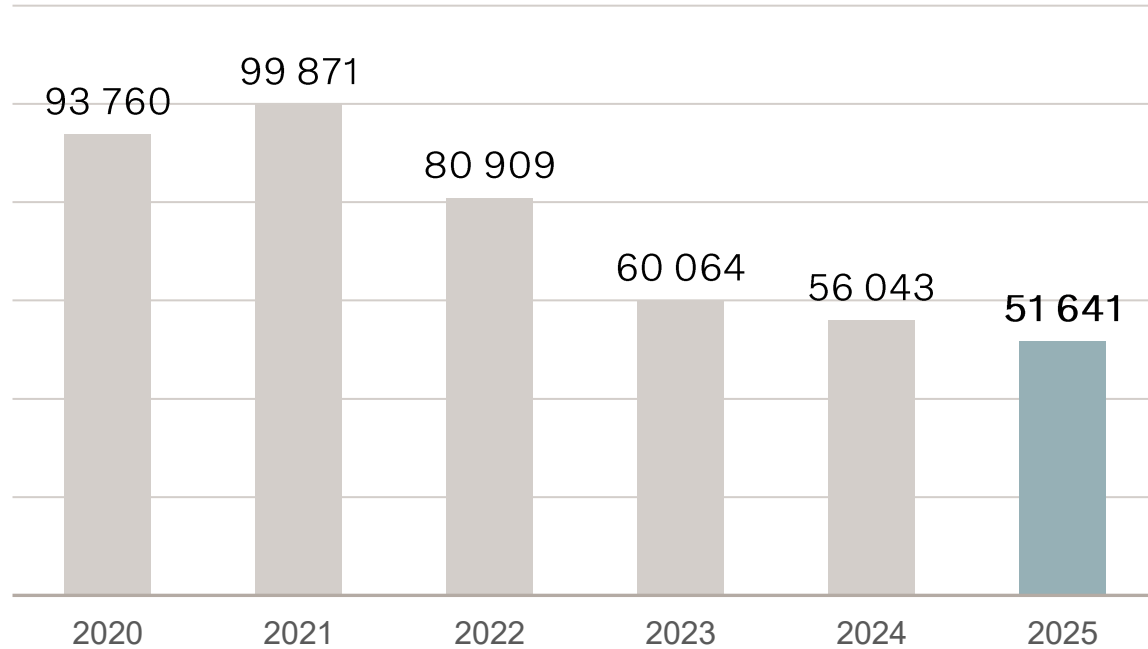
2020: 12,4%



Deliveries

Volvo CE's deliveries 2020–2025

Number of construction equipment

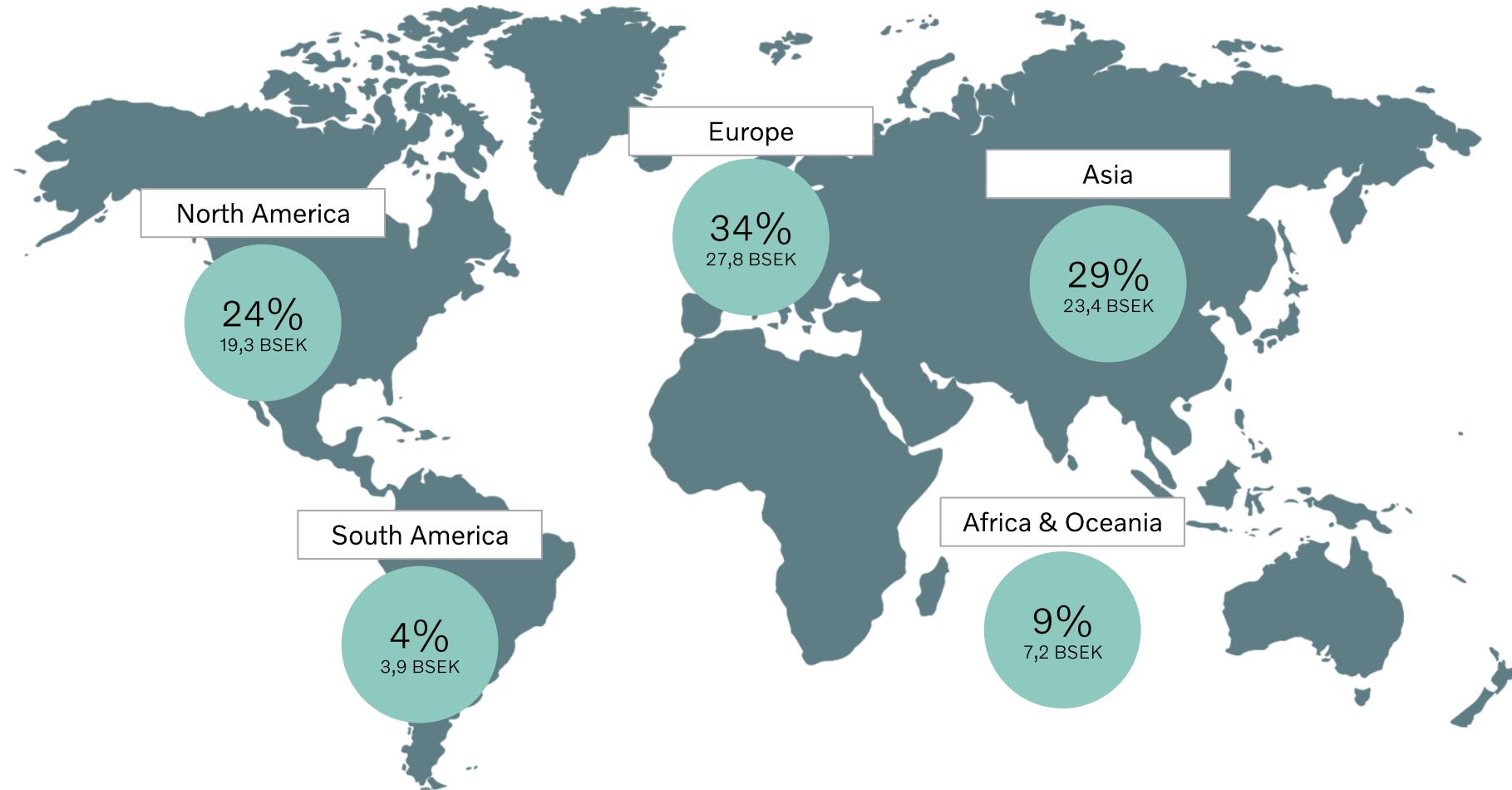


Whereof electric



Share of total net sales

Volvo CE's share of net sales by market, 2025.



Executive Management Team 2026



Melker Jernberg
Head of Volvo CE



Bianca Schütze
Executive Assistant



Mats Sköldberg
Head of Technology



Christian Hallbjörner
Head of Finance



Jay Parker
Head of Digital & IT



Malin Norman
Head of People & Culture



Jonas Bergstrand
Head of Legal



Åsa Alström
Head of Brand, Marketing,
& Communication



Carl Slotte
Head of Region Europe



Scott Young
Head of Region
North America



Joakim Arndorw
Head of Region Asia



Kamel Sid
Head of Operations



Peter Jordansson
Head of Purchasing



Philippe Divry
Head of Strategy &
Business Development

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**BUILDING THE WORLD WE
WANT TO LIVE IN – TOGETHER**

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