

VOLVO

VOLVO CONSTRUCTION EQUIPMENT

COMPANY PRESENTATION 2026



Driving prosperity worldwide as part of the Volvo Group

Volvo CE is part of Volvo Group, a multinational leader in transport and infrastructure solutions.

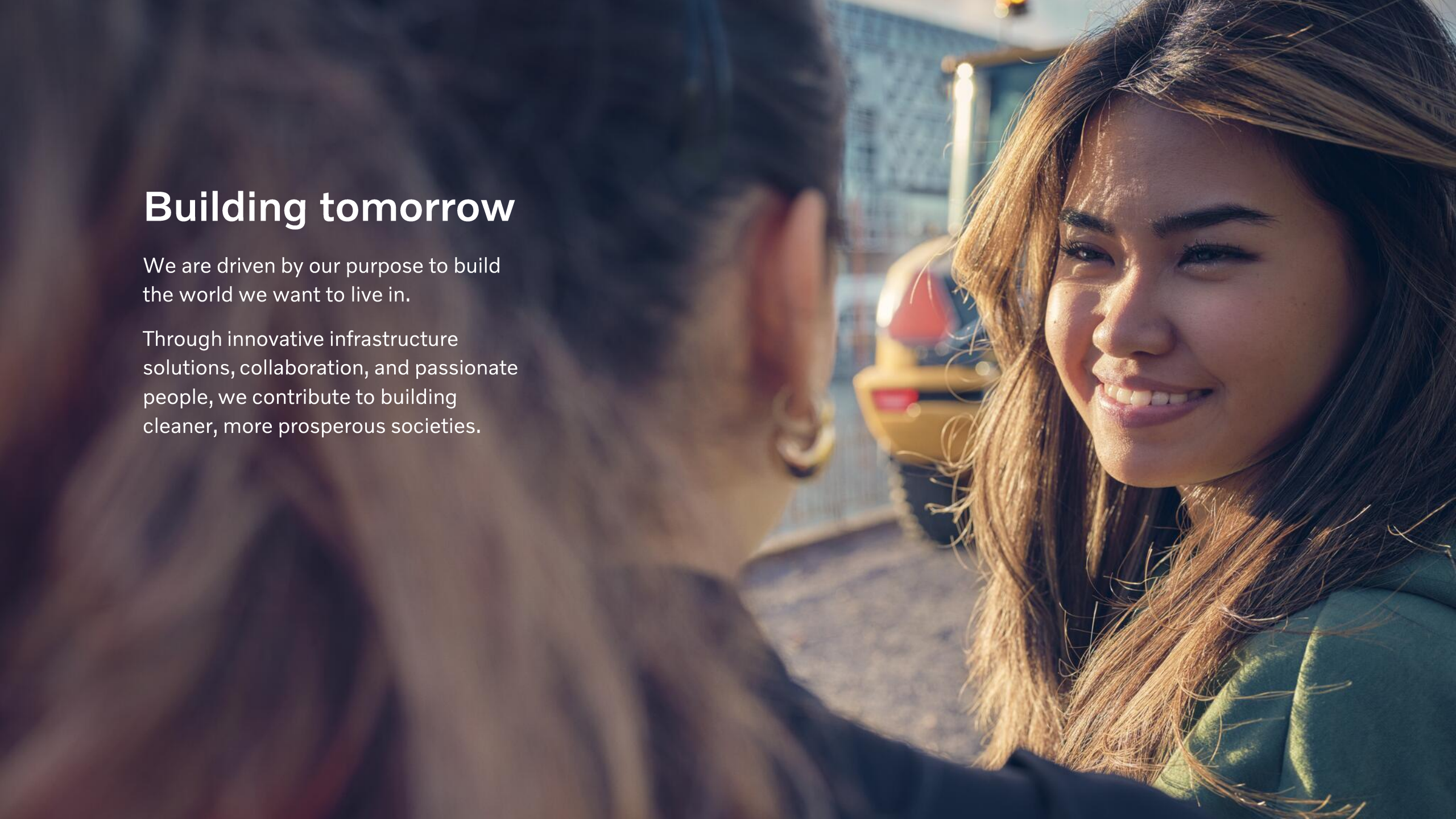
We deliver innovative construction solutions that drive our customers' success today, while constantly transforming in collaboration with our partners to meet society's needs of tomorrow.



Building tomorrow

We are driven by our purpose to build the world we want to live in.

Through innovative infrastructure solutions, collaboration, and passionate people, we contribute to building cleaner, more prosperous societies.





1832

We have been at the forefront of technological innovation since 1832. At the heart of Volvo CE lies a commitment to continuously strive to find new, sustainable ways of working, by leading a transformation that combines better business outcomes with a better tomorrow for people and the environment.

2026

We believe in the power of people

- We are a human centric company and we run our business responsibly, always putting safety first, with respect for human rights, and enabling people's full potential.



Building strong societies worldwide through people and technology

180

markets

12

production
facilities

13,000

employees

10

R&D facilities

4,200

supply partners

289

dealers

■ PRODUCTION FACILITY

■ PRODUCTION OF ELECTRIC MACHINES/COMPONENTS

■ RESEARCH & DEVELOPMENT

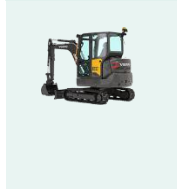
UNITED STATES
SHIPPENSBURG



BRAZIL
PEDERNEIRAS



FRANCE
BELLEY



UNITED KINGDOM
MOTHERWELL



POLAND,
WROCLAW



GERMANY
KONZ



SWEDEN
ESKILSTUNA (HQ)



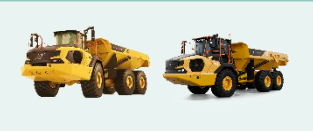
SWEDEN
ARVIKA



SWEDEN
HALLSBERG



SWEDEN
BRAÅS



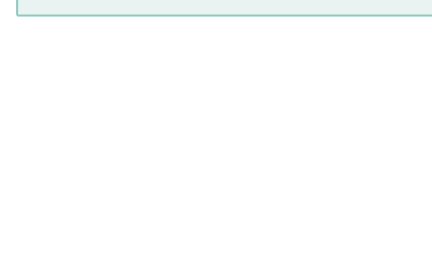
KOREA
CHANGWON



CHINA
SHANGHAI



CHINA
JINAN



INDIA
BANGALORE



The world is changing



Geopolitical
challenges



New
technologies



Rapid
urbanization



Air quality and
decarbonization



Growing
global population



Evolving regulatory
landscape

V O L V O

To meet these challenges our
long-term ambitions is to become

100%

Safe
Fossil free
More productive





**Volvo Group is set
to reach net-zero value
chain emissions by 2040**



SCIENCE
BASED
TARGETS

DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

Transforming operations with pioneering service solutions

By increasing productivity and efficiency it is possible to meet a growing need for transportation and infrastructure while staying within the boundaries of what our planet can sustain.



Serving customers in a broad range of segments

PRODUCERS



Mining



Quarry & Aggregates



Forestry



Agriculture

PROCESSING



Recycling



Industrial material handling

CONSTRUCTION



Building



Road



Heavy infrastructure



Utilities



Demolition



Energy infrastructure

Our customers operate within various segments, all with different characteristics, requiring their own customized solution.



164 MACHINE
MODELS

1,000,000+ POSSIBLE
CONFIGURATIONS

V O L V O

Our two strong brands



Volvo

One of the world's best known and respected brands within transport and infrastructure solutions.



Rokbak

Based in Motherwell, Scotland, Rokbak makes off-highway articulated haulers that are used in mining, quarrying, and construction applications around the world.

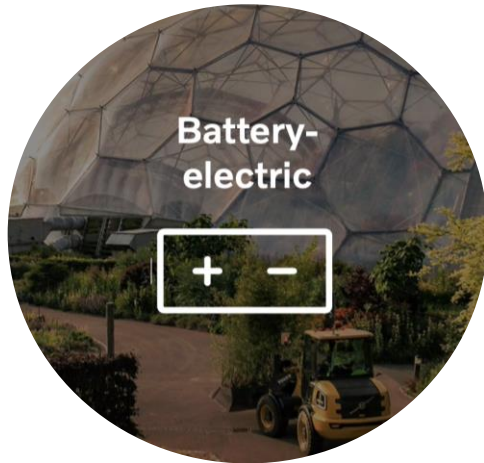


Together towards

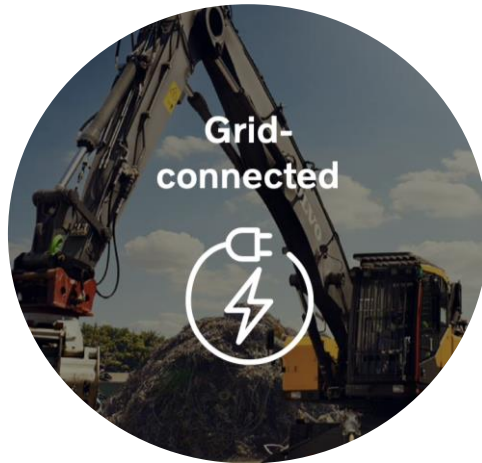
ZERO

in the construction industry

To make our industry fossil-free we must explore multiple technologies



Powering clean, quiet and efficient job sites



Providing continuous power for high-efficiency operations



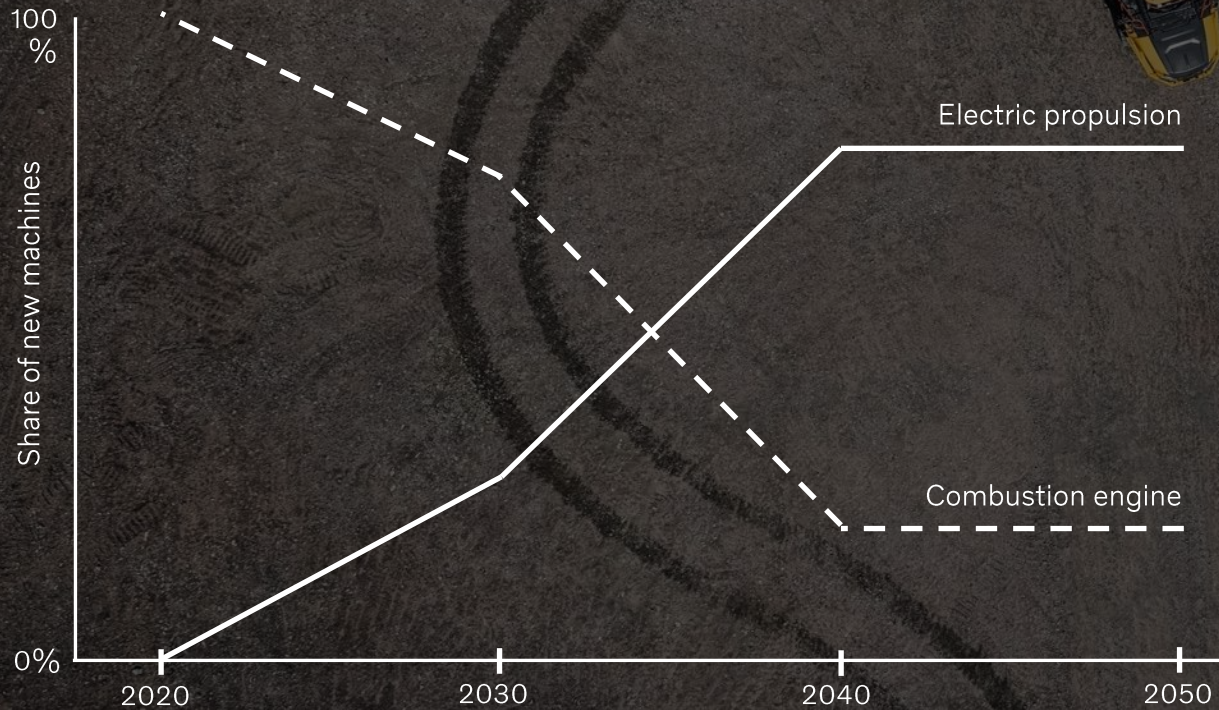
Making the combustion engine part of a net-zero emissions future



Exploring the potential in heavy-duty applications

For greater efficiency across all solutions, our machines utilize **motion energy recuperation**. We also strive to improve our customers' efficiency with our **holistic site solutions**.

Acting to enable all customers to transform



SUSTAINABLE POWER SUPPLY



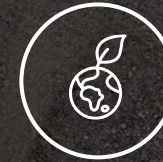
Battery electric



Grid-connected electric



Hydrogen fuel cell



Renewable fuels

MOTION SYSTEM EFFICIENCY



Hydraulic efficiency



Powertrain efficiency



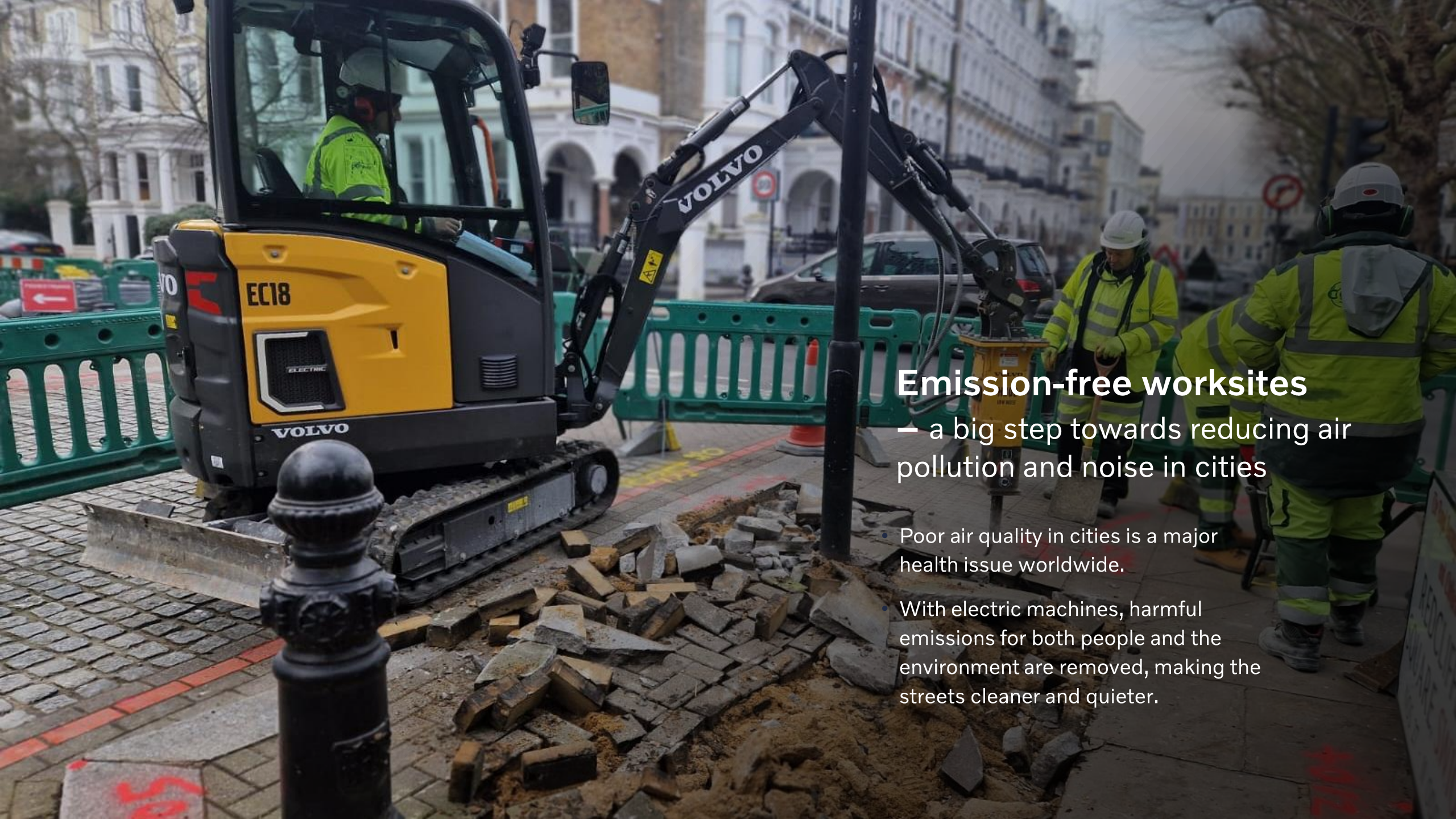
Auxillary efficiency



Services and solutions

Broad and growing electric range





Emission-free worksites

— a big step towards reducing air pollution and noise in cities

- Poor air quality in cities is a major health issue worldwide.
- With electric machines, harmful emissions for both people and the environment are removed, making the streets cleaner and quieter.

Charging construction equipment made easy





On-site charging

- One Volvo solution to charge all equipment and vehicles
- A stable grid wherever the operation is located
- Optimizes energy costs while minimizes carbon footprint

Our supply partners play a critical role in the transformation

A collaborative approach to improve with the same long-term goal in focus:

- Reach net-zero greenhouse gas emissions in their operations and supply network by 2040
- Committed to Science Based Targets covering scope 1, 2, and 3 emissions



Collaborative approach to move ahead

We cannot work in silos – every part of the value chain must come together to drive meaningful change. Collaboration is key to tackling today's opportunities and challenges, combining technology with innovative thinking and different perspectives.

Together, we can create value faster and better.



Partnerships



**Co-creation and
acceleration**

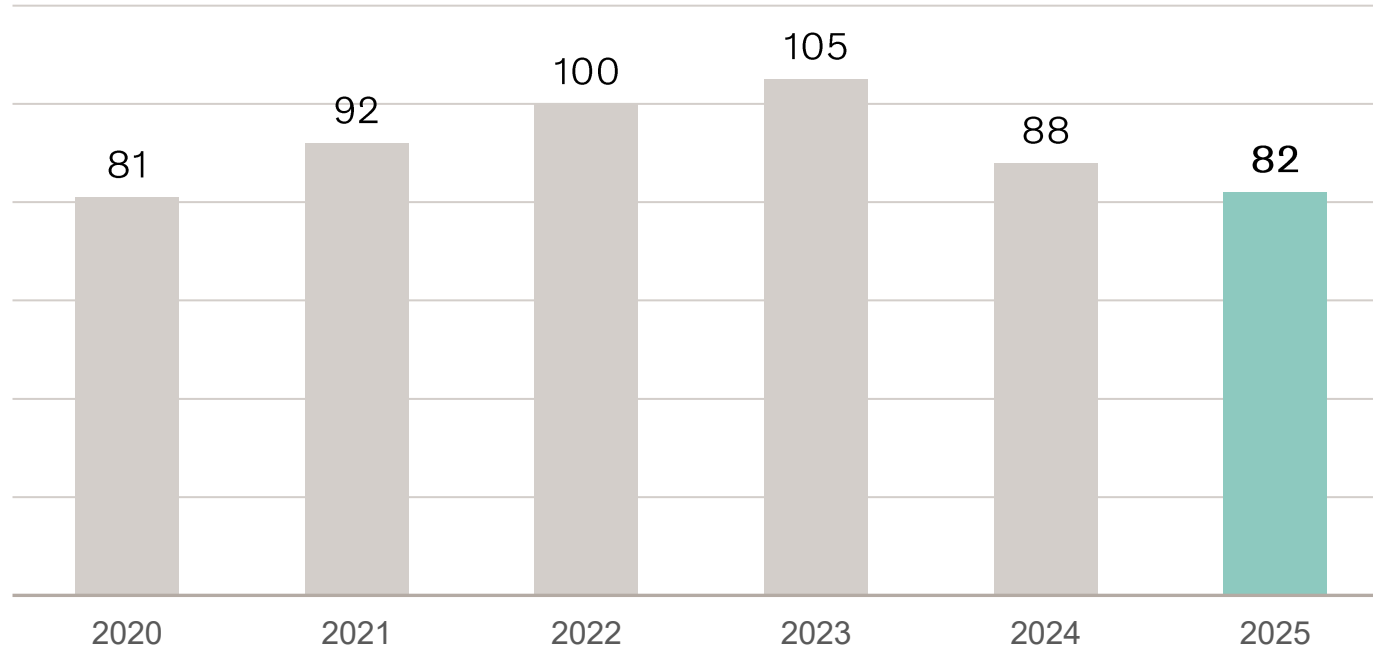
An aerial photograph of a construction site. A yellow wheel loader is positioned on the left side of the frame, facing towards the center. A blue dump truck is positioned on the right side of the frame, facing towards the center. The ground is dark and uneven, with visible tire tracks and a large pile of dark material in the center. The text "Finance & Organization" is overlaid in the center of the image.

Finance & Organization

Net sales & adjusted operating margin

Volvo CE's financial performance 2020–2025

Net sales (BSEK)



2025: 13,3%

2024: 14,4%

2023: 16,2%

2022: 13,2%

2021: 13,3%

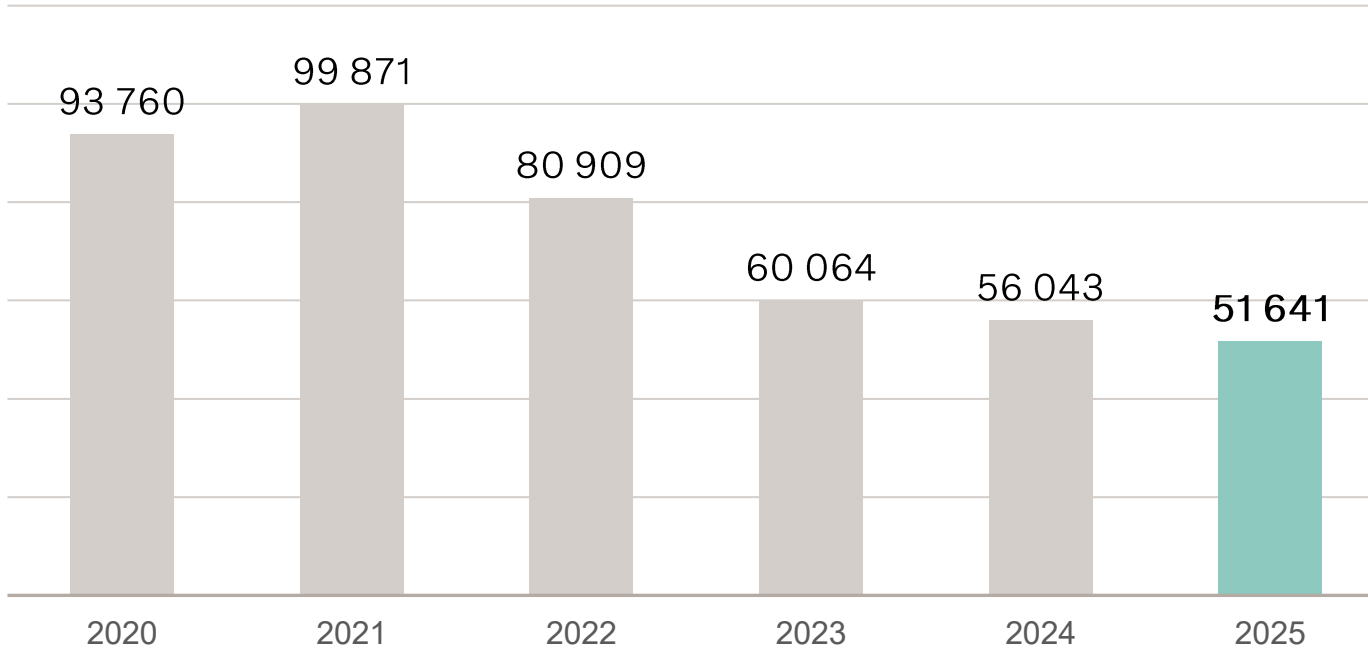
2020: 12,4%

Deliveries

Volvo CE's deliveries 2020–2025

Number of construction equipment

Whereof electric



2025: 2,753

2024: 2,067

2023: 896

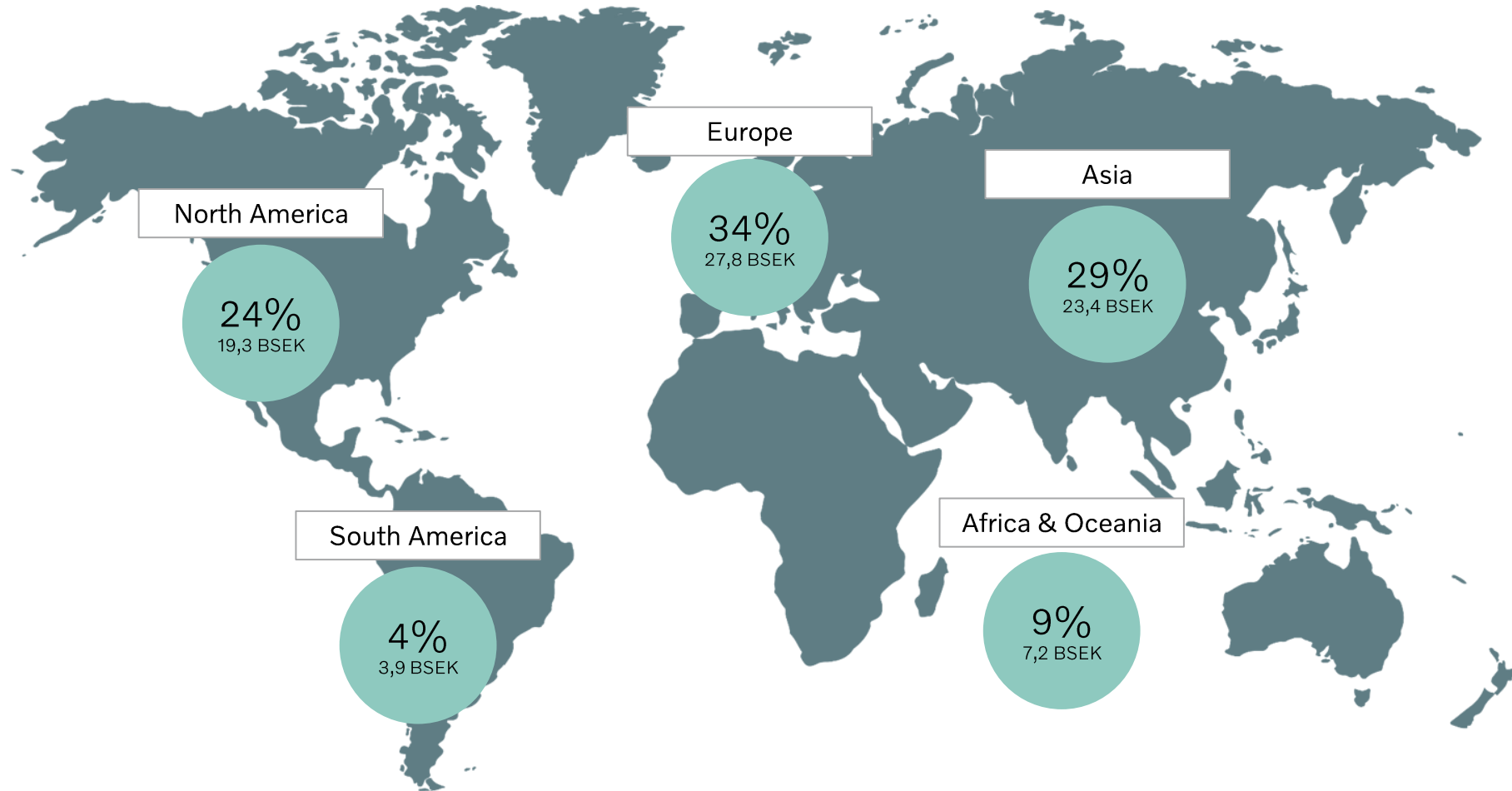
2022: 598

2021: 321

2020: 12

Share of total net sales

Volvo CE's share of net sales by market, 2025.



Executive Management Team 2026



Melker Jernberg
Head of Volvo CE



Bianca Schütze
Executive Assistant



Mats Sköldberg
Head of Technology



Christian Hallbjörner
Head of Finance



Jonas Bergstrand
Head of Legal



Jay Parker
Head of Digital & IT



Scott Young
Head of North America



Bill Law
Head of Communication



Carl Slotte
Head of Region Europe



Joakim Arndorw
Head of Region Asia



Ann-Sofie Räftegård
Head of People & Culture



Peter Jordansson
Head of Purchasing



Kamel Sid
Head of Operations

V O L V O

**BUILDING THE WORLD WE
WANT TO LIVE IN – TOGETHER**

V O L V O