

VOLVO

# VOLVO CONSTRUCTION EQUIPMENT

COMPANY PRESENTATION 2026





# Driving prosperity worldwide as part of the Volvo Group

Volvo CE is part of Volvo Group, a multinational leader in transport and infrastructure solutions.

We deliver innovative construction solutions that drive our customers' success today, while constantly transforming in collaboration with our partners to meet society's needs of tomorrow.





A close-up, over-the-shoulder shot of two women in conversation. The woman on the right, with long brown hair, is smiling and looking towards the other woman. The woman on the left is seen from the back of her head and shoulder, wearing a dark jacket and a gold hoop earring. The background is a blurred outdoor setting with a yellow car and a building.

# Building tomorrow

We are driven by our purpose to build the world we want to live in.

Through innovative infrastructure solutions, collaboration, and passionate people, we contribute to building cleaner, more prosperous societies.





1832

We have been at the forefront of technological innovation since 1832. At the heart of Volvo CE lies a commitment to continuously strive to find new, sustainable ways of working, by leading a transformation that combines better business outcomes with a better tomorrow for people and the environment.

2025



# We believe in the power of people

- We are a human centric company and we run our business responsibly, always putting safety first, with respect for human rights, and enabling people's full potential.





# Building strong societies worldwide through people and technology

**180**

markets

**13**

production  
facilities

**15,000**

employees

**10**

R&D facilities

**5,100**

supply partners

**265**

dealers



## ■ PRODUCTION FACILITY

## ■ PRODUCTION OF ELECTRIC MACHINES/COMPONENTS

## ■ RESEARCH & DEVELOPMENT

UNITED STATES  
SHIPPENSBURG



BRAZIL  
PEDERNEIRAS



FRANCE  
BELLEY



UNITED KINGDOM  
MOTHERWELL



ROKBAK

POLAND,  
WROCLAW

GERMANY  
KONZ



SWEDEN  
ESKILSTUNA (HQ)



SWEDEN  
ARVIKA



SWEDEN  
HALLSBERG



SWEDEN  
BRAÅS



KOREA  
CHANGWON



CHINA  
SHANGHAI



CHINA  
JINAN

INDIA  
BANGALORE





# The world is changing



Geopolitical  
challenges



New  
technologies



Rapid  
urbanization



Air quality and  
decarbonization



Growing  
global population



Evolving regulatory  
landscape



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To meet these challenges our  
long-term ambitions is to become

100%

Safe  
Fossil free  
More productive







**Volvo Group is set  
to reach net-zero value  
chain emissions by 2040**



SCIENCE  
BASED  
TARGETS

DRIVING AMBITIOUS CORPORATE CLIMATE ACTION



# Transforming operations with pioneering service solutions

By increasing productivity and efficiency it is possible to meet a growing need for transportation and infrastructure while staying within the boundaries of what our planet can sustain.





# Serving customers in a broad range of segments

## PRODUCERS



Mining



Quarry & Aggregates



Forestry



Agriculture

## PROCESSING



Recycling



Industrial material handling

## CONSTRUCTION



Building



Road



Heavy infrastructure



Utilities



Demolition



Energy infrastructure

Our customers operate within various segments, all with different characteristics, requiring their own customized solution.





**164** MACHINE  
MODELS

**1,000,000+** POSSIBLE  
CONFIGURATIONS



## Our two strong brands



### Volvo

One of the world's best known and respected brands within transport and infrastructure solutions.



### Rokbak

Based in Motherwell, Scotland, Rokbak makes off-highway articulated haulers that are used in mining, quarrying, and construction applications around the world.





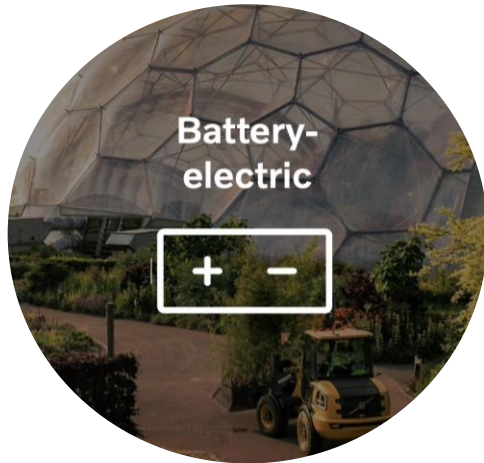
Together towards

# ZERO

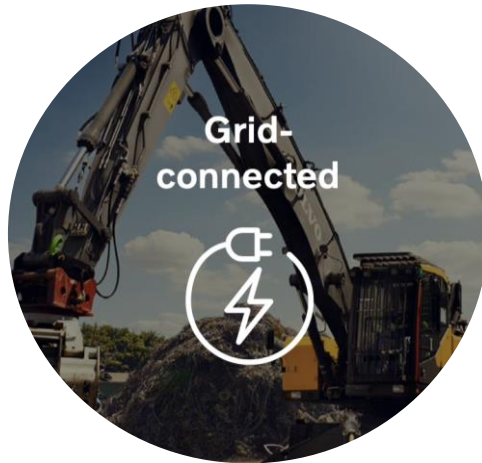
in the construction industry



## To make our industry fossil-free we must explore multiple technologies



Powering clean, quiet and  
efficient job sites



Providing continuous power for  
high-efficiency operations



Making the combustion engine  
part of a net-zero emissions future



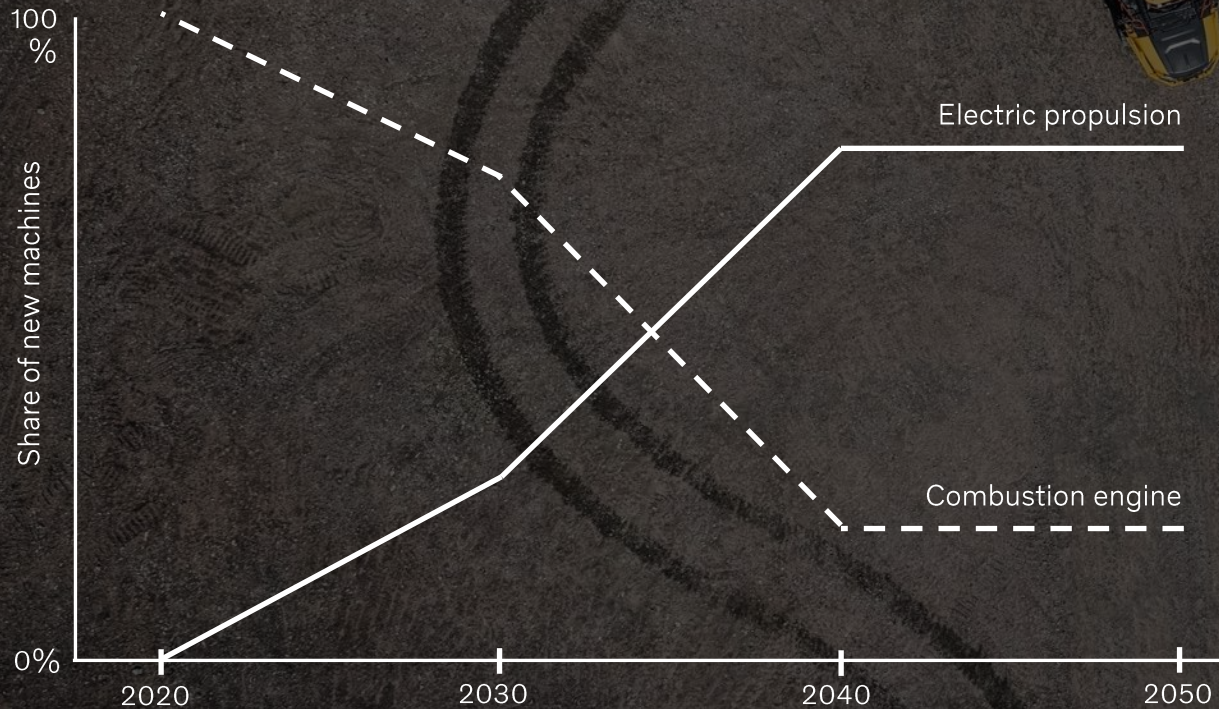
Exploring the potential in  
heavy-duty applications



For greater efficiency across all solutions, our machines  
utilize **motion energy recuperation**. We also strive to improve  
our customers' efficiency with our **holistic site solutions**.



# Acting to enable all customers to transform



## SUSTAINABLE POWER SUPPLY



Battery electric



Grid-connected electric



Hydrogen fuel cell



Renewable fuels

## MOTION SYSTEM EFFICIENCY



Hydraulic efficiency



Powertrain efficiency



Auxillary efficiency



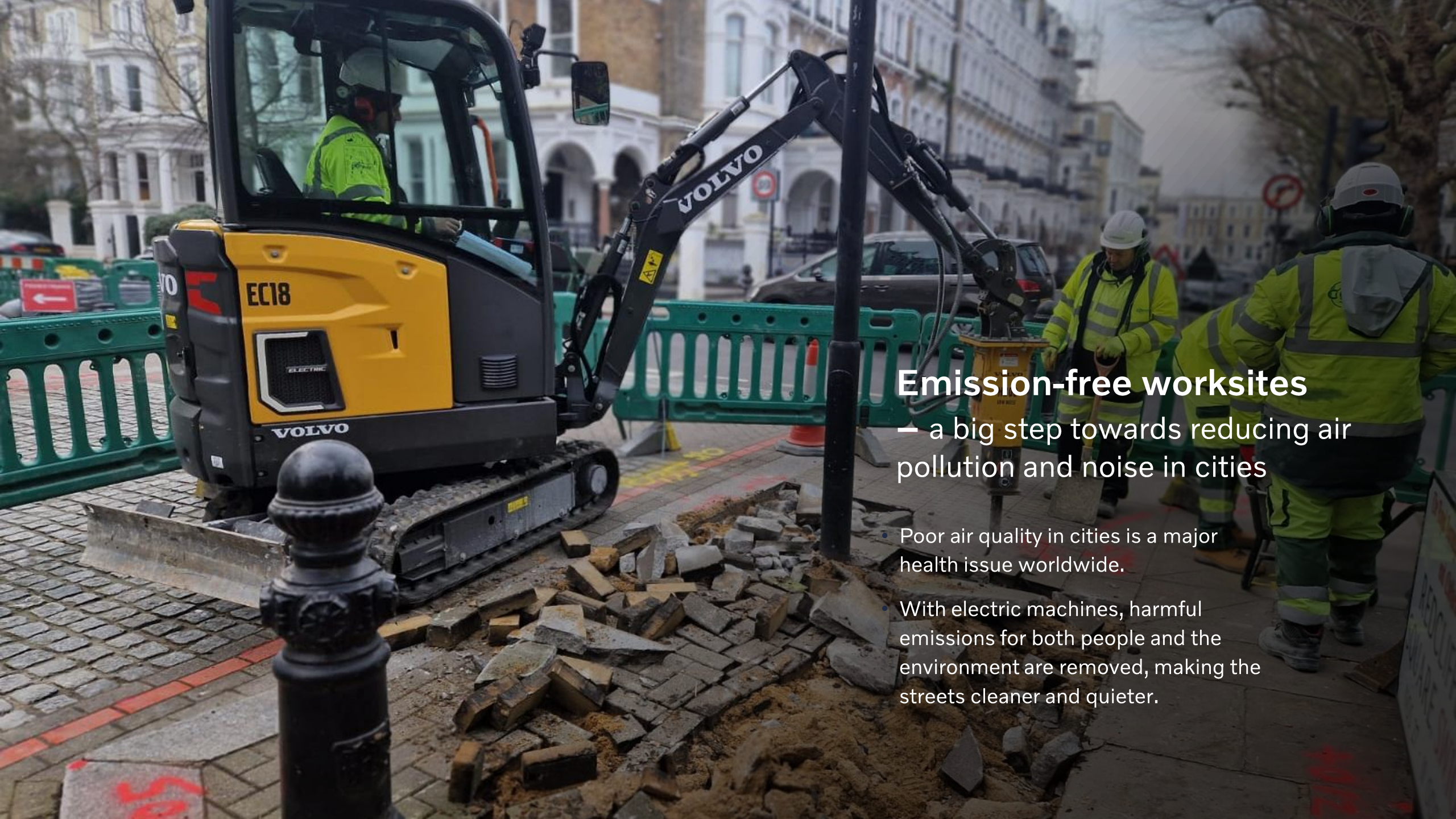
Services and solutions



Broad and growing electric range







## Emission-free worksites

— a big step towards reducing air pollution and noise in cities

- Poor air quality in cities is a major health issue worldwide.
- With electric machines, harmful emissions for both people and the environment are removed, making the streets cleaner and quieter.



## Charging construction equipment made easy







## On-site charging

- One Volvo solution to charge all equipment and vehicles
- A stable grid wherever the operation is located
- Optimizes energy costs while minimizes carbon footprint



## Our supply partners play a critical role in the transformation

A collaborative approach to improve with the same long-term goal in focus:

- Reach net-zero greenhouse gas emissions in their operations and supply network by 2040
- Committed to Science Based Targets covering scope 1, 2, and 3 emissions





## Collaborative approach to move ahead

We cannot work in silos – every part of the value chain must come together to drive meaningful change. Collaboration is key to tackling today's opportunities and challenges, combining technology with innovative thinking and different perspectives.

Together, we can create value faster and better.



**Partnerships**



**Co-creation and  
acceleration**



An aerial photograph of a construction site. A yellow wheel loader is positioned on the left side of the frame, facing towards the center. A blue dump truck is positioned on the right side of the frame, facing towards the center. The ground is dark and uneven, with visible tire tracks and a large pile of dark material in the center. The text "Finance & Organization" is overlaid in the center of the image.

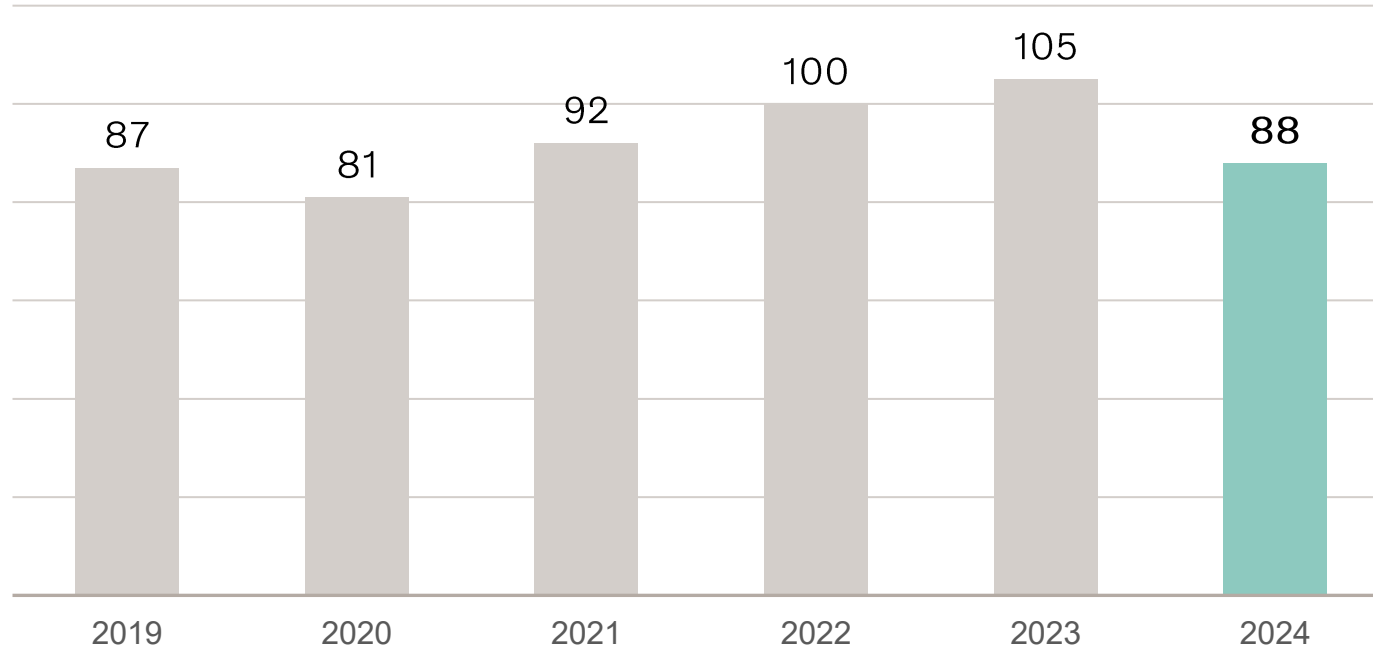
# Finance & Organization



# Net sales & adjusted operating margin

Volvo CE's financial performance 2019–2024

Net sales (BSEK)



2024: 14,4%

2023: 16,2%

2022: 13,2%

2021: 13,3%

2020: 12,4%

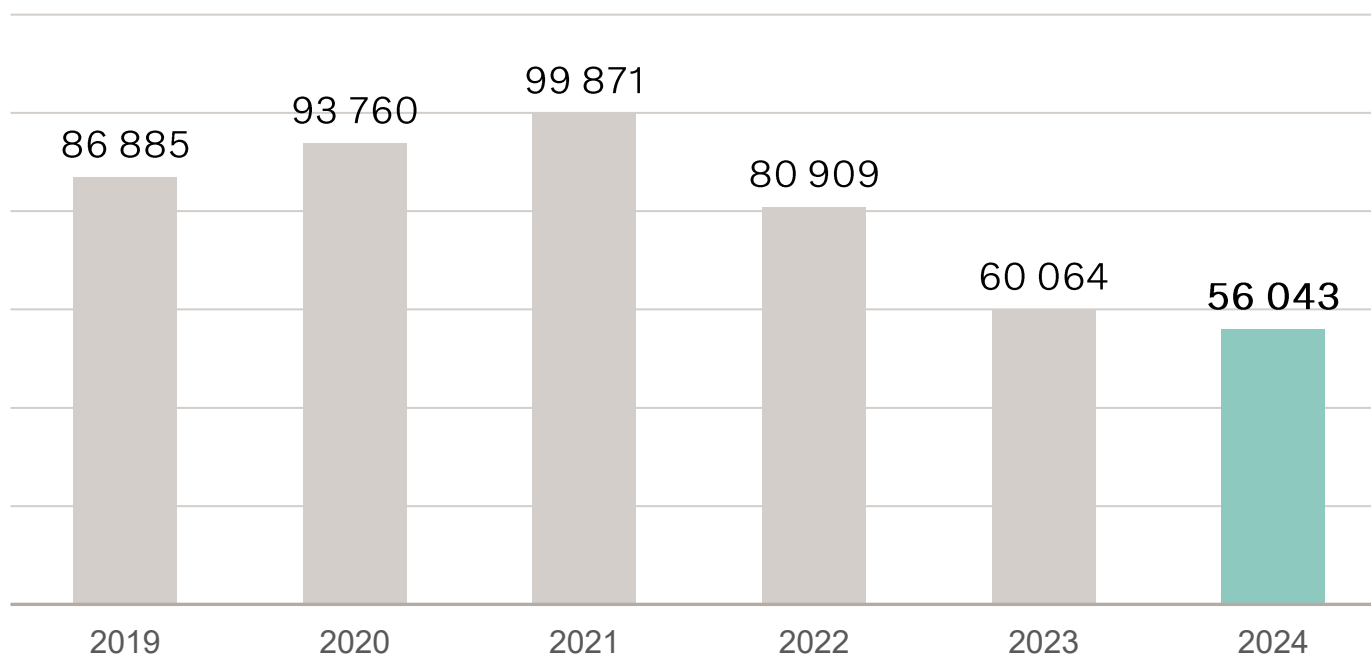
2019: 13,4%



# Deliveries

Volvo CE's deliveries 2019–2024

Number of construction equipment



Whereof electric

2024: 2,067

2023: 895

2022: 598

2021: 321

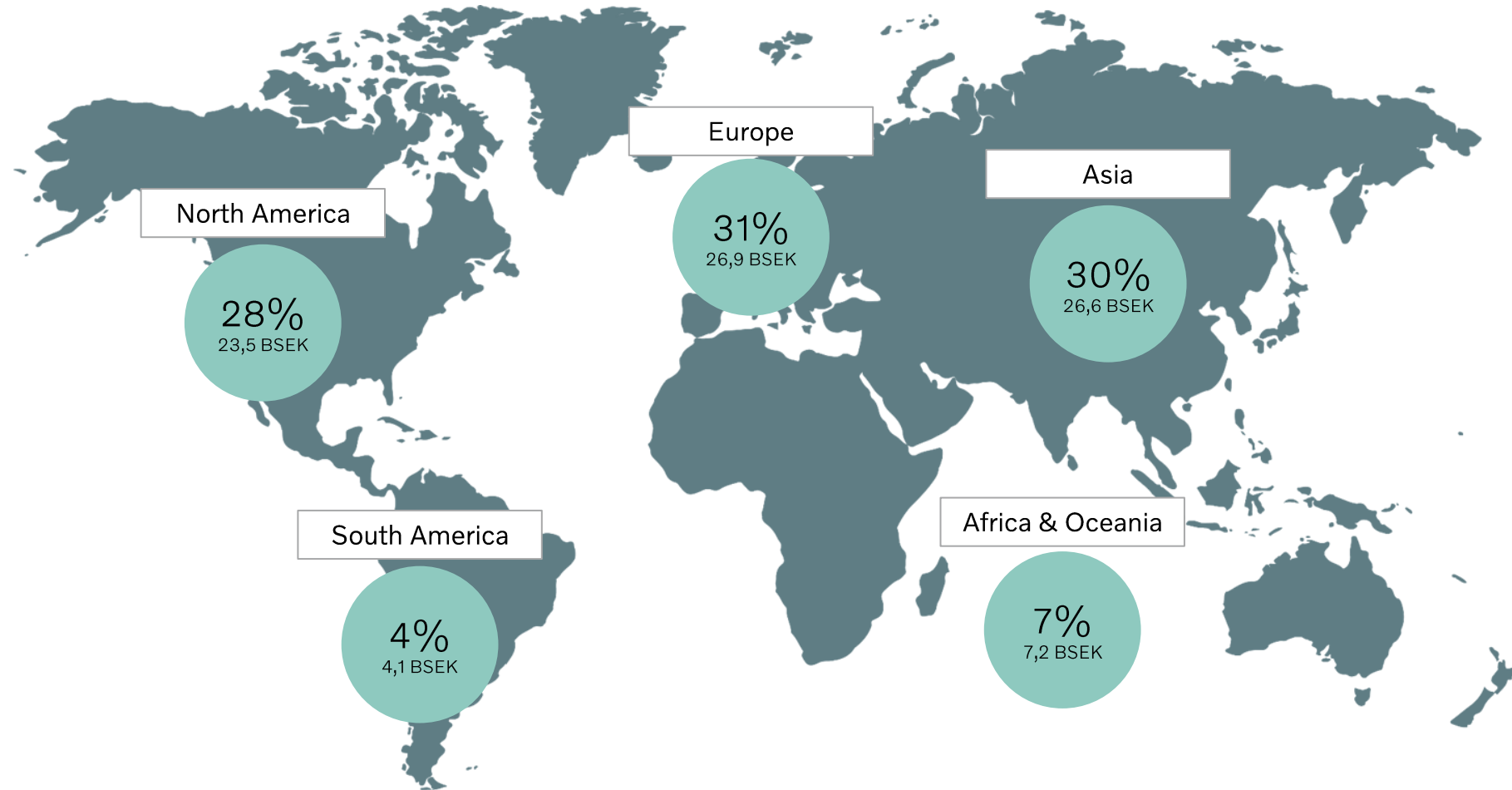
2020: 12

2019: -



# Share of total net sales

Volvo CE's share of net sales by market, 2024





## Executive Management Team 2026



**Melker Jernberg**  
Head of Volvo CE



**Bianca Schütze**  
Executive Assistant



**Mats Sköldberg**  
Head of Technology



**Christian Hallbjörner**  
Head of Finance



**Jonas Bergstrand**  
Head of Legal



**Jay Parker**  
Head of Digital & IT



**Scott Young**  
Head of North America



**Bill Law**  
Head of Communication



**Carl Slotte**  
Head of Region Europe



**Joakim Arndorw**  
Head of Region Asia



**Ann-Sofie Räftegård**  
Head of People & Culture



**Peter Jordansson**  
Head of Purchasing



**Kamel Sid**  
Head of Operations



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**BUILDING THE WORLD WE  
WANT TO LIVE IN – TOGETHER**



**V O L V O**